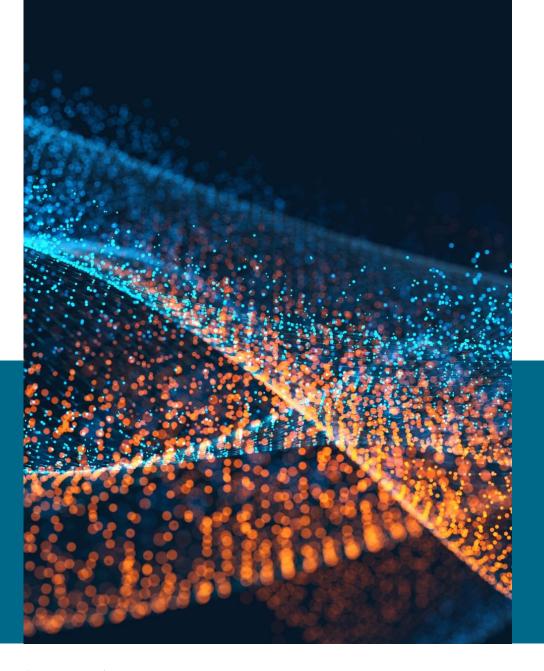


Routes to liquidity: full or partial exit



APRIL 2024

SILVERPEAK LLP © 2024



Agenda

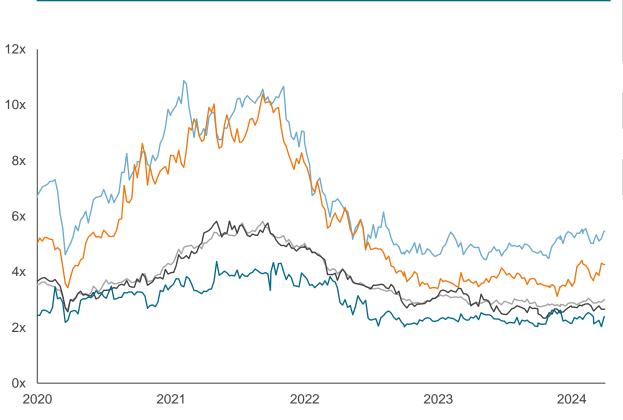
Trends in M&A and Financing	Tallat Mahmood, Silverpeak	
How to achieve a successful exit for your business	Tom Jameson, CMS	
First-hand experience of doing a transaction	Simon Merchant, Flagstone	
Top tips for a strategic price	Paddy MccGwire, Silverpeak	
Panel Q&A Chaired by Paddy MccGwire	Tom Wrenn, ECI Partners Simon Merchant, Flagstone Tallat Mahmood, Silverpeak Tom Jameson, CMS	
Networking drinks		

Trends in M&A and financing

TALLAT MAHMOOD SILVERPEAK, DIRECTOR tm@silverpeakib.com

EV/Revenue multiples of publicly listed software companies have stabilised, below pre-Covid levels

MEDIAN EV/REVENUE MULTIPLES 2020-2024 Q1

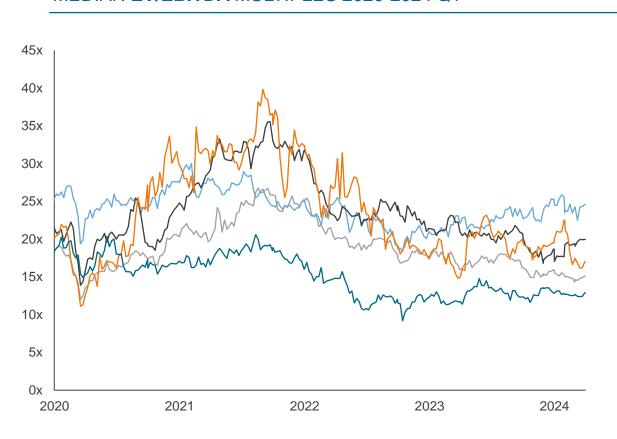


Europe	UK	DACH	NORDICS	US		
3.00x	2.66x	2.38x	4.26x	5.46x		
QoQ change						
3%	-4%	11%	19%	1%		
YoY change						
6%	-5%	0%	17%	9%		



EV/EBITDA multiples have been more stable throughout

MEDIAN EV/EBITDA MULTIPLES 2020-2024 Q1

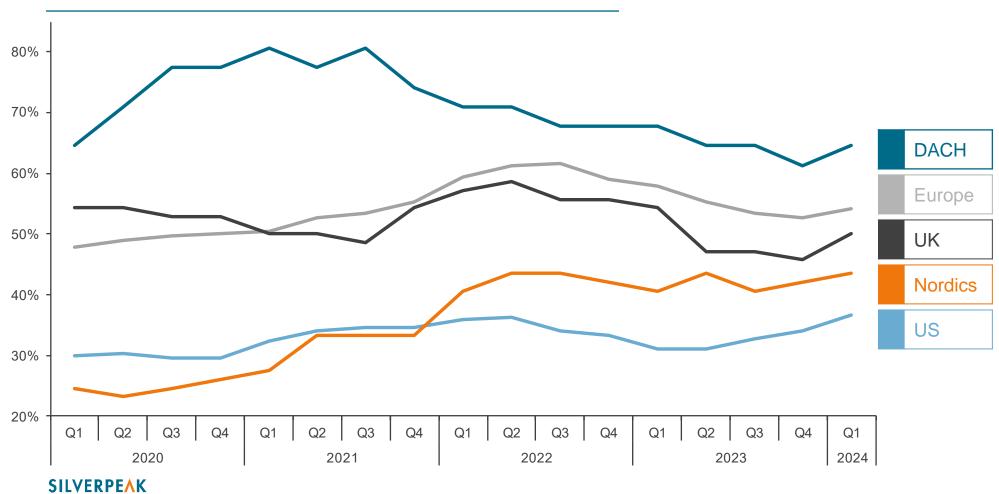


Europe	UK	DACH	NORDICS	US		
15.09x	19.97x	12.88x	16.98x	24.57x		
QoQ change						
-5%	7%	0%	-13%	-3%		
YoY change						
-5%	-5%	10%	14%	11%		



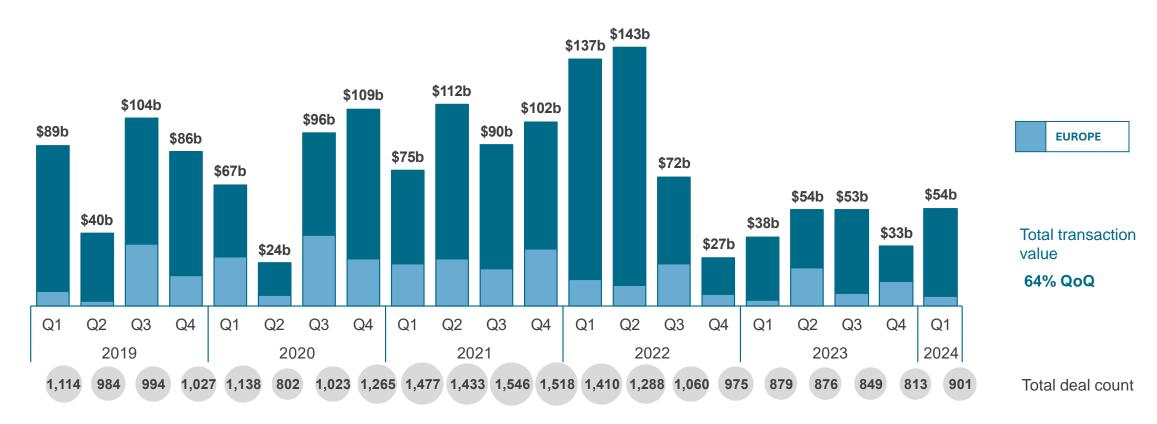
Europe as a whole continued to demonstrate profitability over US counterparts

% OF PROFITIABLE COMPANIES



Q1 2024 experienced strong start for M&A, but is still below historic levels

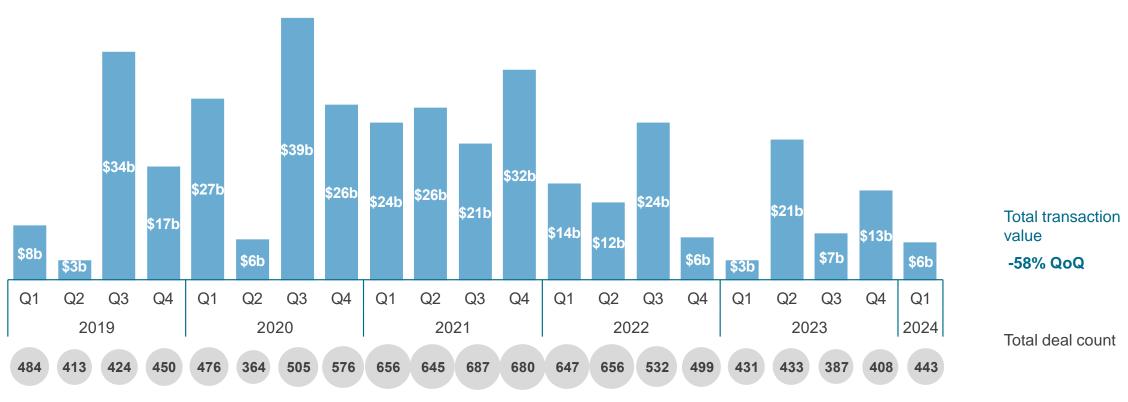
Software M&A transaction value and deal count, 2019 – Q1 2024 (Europe & North America





European software M&A transaction values dip but market remains lumpy

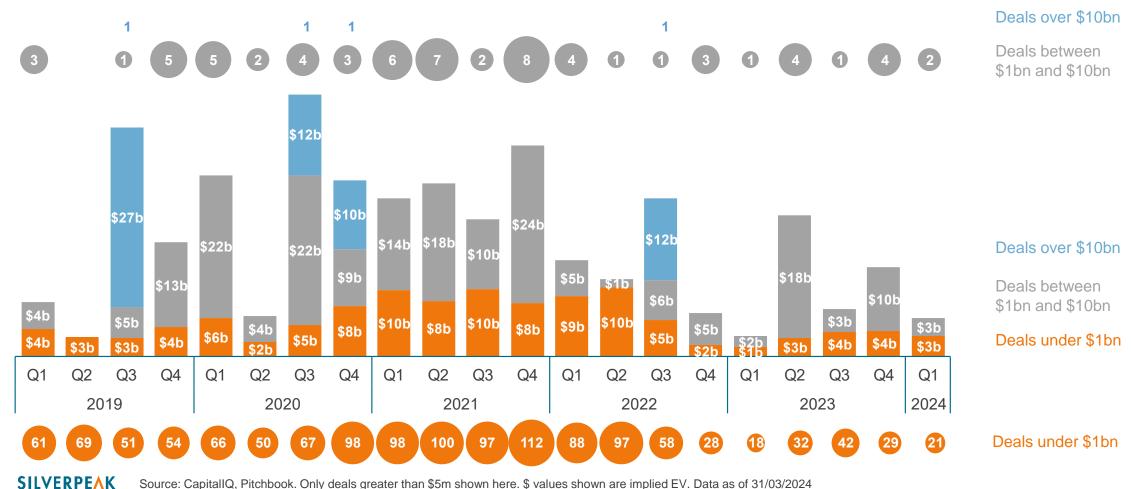
Software M&A total transaction value of European targets 2019 – Q1 2024 (Europe)



Source: CapitalIQ, Pitchbook. Only deals greater than \$5m shown here. \$ values shown are implied EV. Data as of 31/03/2024

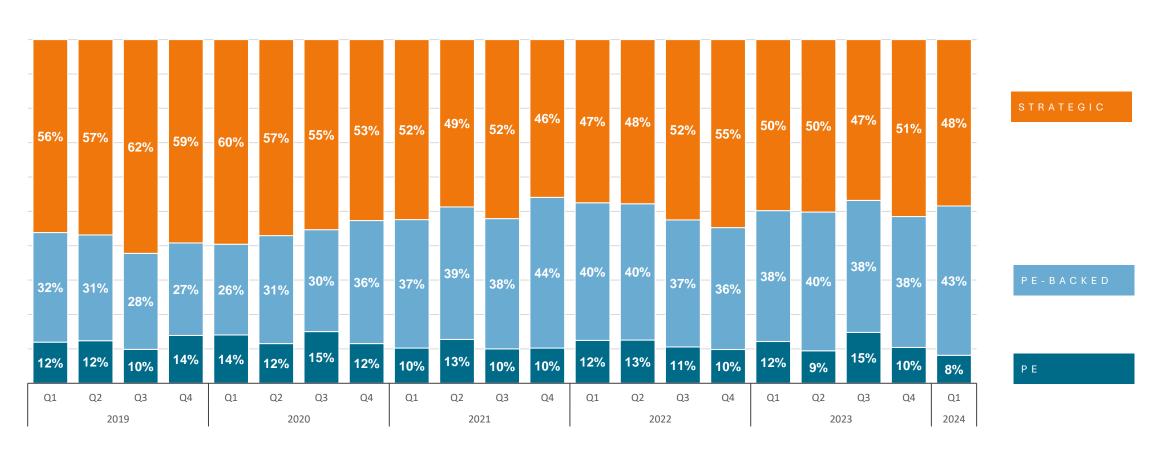
However, a stable mid-market within Europe

M&A total transaction value of European targets, deal breakdown 2019 – Q1 2024 (Europe)



Some of the highest levels of PE-backed activity

Deal count by buyer type: Strategic, PE-backed or PE deals (Europe)



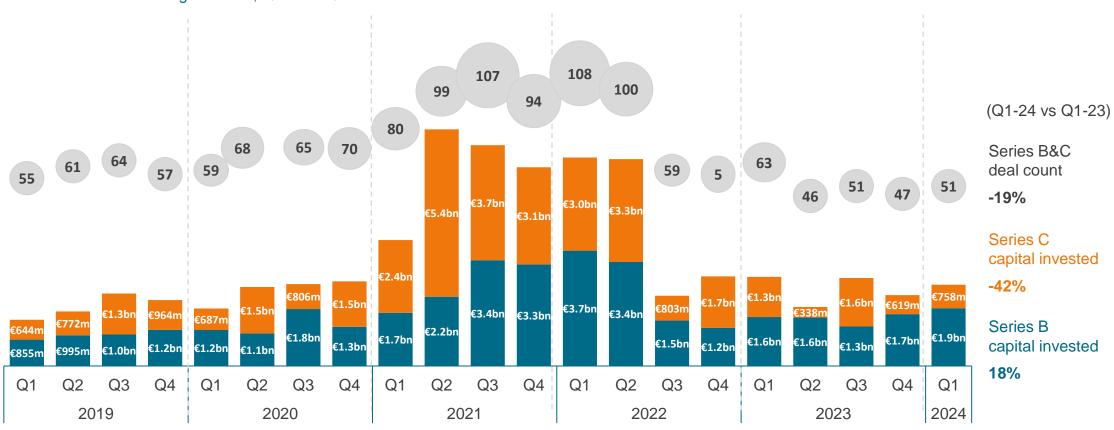


Source: CapitalIQ

Note: Smaller data set of 5,696 transactions from CapitalIQ used – no minimum deal size.

Series B total value stable, while Series C value dips to pre-pandemic levels

Series B&C total financing amounts, Q1-19 – Q1-24





Series B median deal size maintains an upward trajectory, but Series C remaining stable

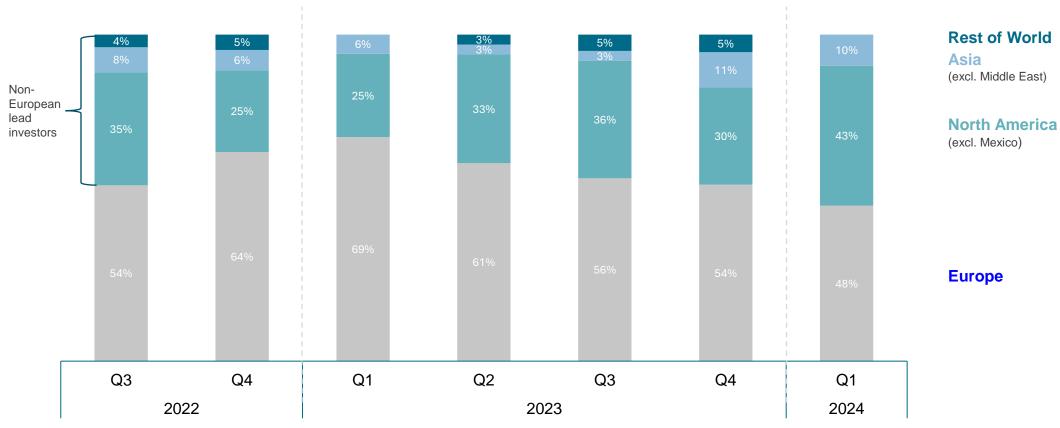




Trend of US and Asia lead investors coming back to European deals

Geographic distribution of lead investors for Series B&C rounds, Q3-22 – Q1-24

DEAL COUNT BY GEOGRAPHY





How to achieve a successful exit

TOM JAMESON CMS, PARTNER tom.jameson@cms-cmno.com

What do we mean: Full and Partial Exits

Exits: Full vs. Partial

Full exit:

- Either sale of 100%, or a sale of majority shareholding / controlling interest;
- Typically IPO, PE or trade acquirer;

Partial exit:

- Sale of minority shareholding, with management remaining in control;
- Can involve both a primary and secondary;
- Traditionally PE acquirers, but now also VC;

Partial exits are on the rise:

- Traditional exit routes slow down: IPOs and PE / trade acquisitions
- Valuation gap and unattractive buyer price protections;
- Shareholder / founder pressures;
- New advisors with new funding opportunities (buy and build);
- Viable long-term strategy, rather then short-term value play;

Best advice to prepare for an Exit

Practical advice:

- Know your shareholder base
 - Cap table
 - Contact details
- Due diligence: VDD or "factbook"
- Find the internal "champion"

Legal advice:

- Drag along right
- Partial exits:
 - Constitutional documents
 - Pre-emption rights
 - Be selective with shareholders: confidentiality and execution ease
 - Employee incentive arrangements (EMI options and growth shares)
 - Tax matters (SEIS/EIS)
 - Regulatory and other third-party consents

My experience of transactions

SIMON MERCHANT FLAGSTONE, CEO

Top tips for a strategic price

PADDY MccGWIRE
SILVERPEAK, MANAGING PARTNER
pm@silverpeakib.com

The three hats



BE CLEAR ON YOUR OBJECTIVES

The three hats

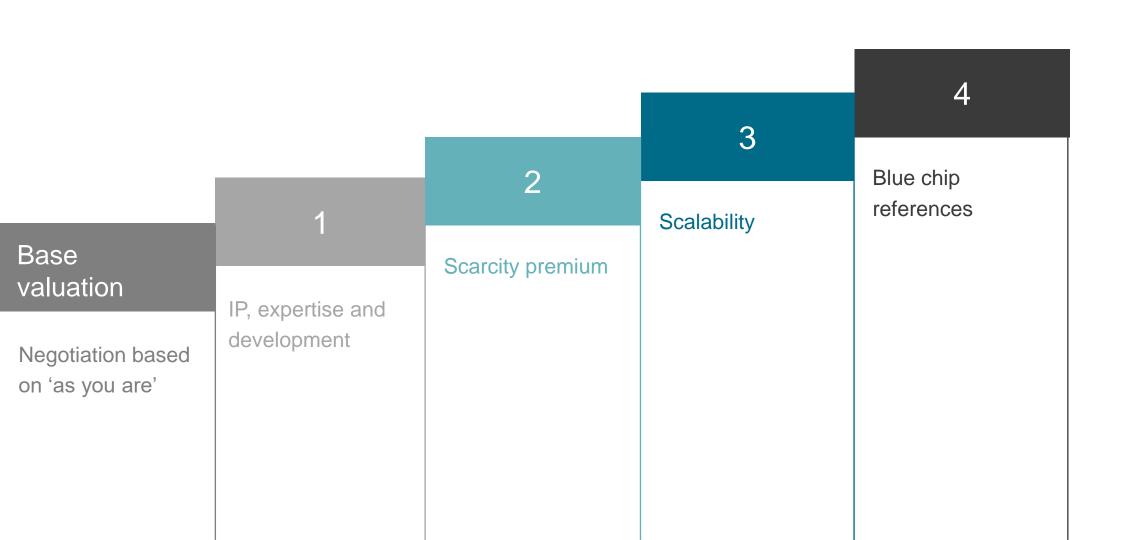


How to deliver strategic premium

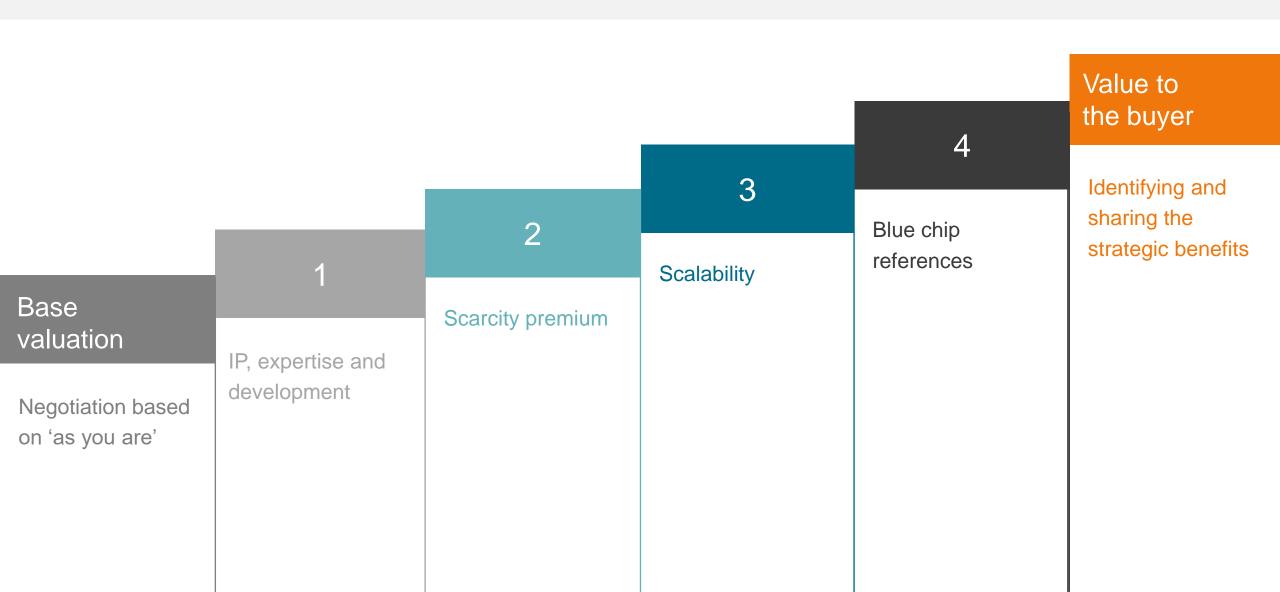
Base valuation

Negotiation based on 'as you are'

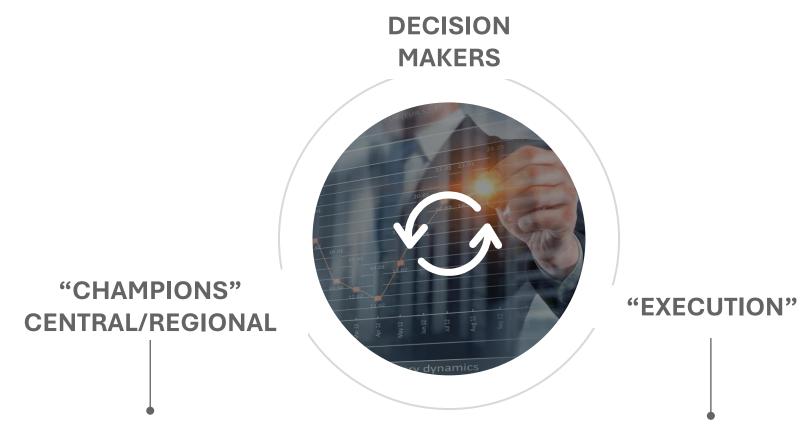
The key ingredients to change the narrative...



To...the value to the buyer



Buyers' senior executives typically involved in acquisitions



- The head of a business unit or CEO
- Responsible for "sponsoring" the deal

- Corp Dev or M&A team
- Responsible for deal execution

Nuggets of wisdom when negotiating



IT'S NOT DONE UNTIL IT'S DONE

Panel Q & A

Paddy MccGwire, Silverpeak

Tom Wrenn, ECI

Simon Merchant, Flagstone

Tom Jameson, CMS

Tallat Mahmood, Silverpeak

